RANDY KAMMER

Ms. Randy Kammer is Vice President of Regulatory Affairs and Public Policy for Blue Cross Blue Shield of Florida, Inc (BCBSF). She has been with BCBSF for almost 19 years. Prior to that, she was Senior Staff Attorney, Three Rivers Legal Services, Inc., Gainesville, Florida, from 1979 to 1987. Ms. Kammer is President of BCBSF's, *The Blue Foundation for a Healthy Florida.* She recently served as co-chair of the Department of Insurance Small Group Standard Benefit Design Committee and chaired the committee in the early 1990's. She is secretary of JaxCare (a public/private partnership to insure low-income workers), Secretary of the Florida Life and Health Insurance Guaranty Association, and is on the steering committee of the Center for Practical Health Reform.

Ms. Kammer serves on the board of Three Rivers Legal Services and is very active in the Jacksonville Jewish community. She currently serves on the Jewish Community Alliance Board, as well as the Temple Board of Trustees and the River Garden Nursing Home Board.

She has a B.A. from Northwestern University and a J.D. from the University of Florida College of Law. She is a member of the Florida Bar; admitted to practice before the U.S. District Court, North and Middle Districts of Florida; and the U.S. Court of Appeals, 11th Circuit.

She has one adult daughter, Allison Kammer Phillips.