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February 1, 2017

Shane Strum
Senior Vice President
Memorial Healthcare System
3111 Stirling Road
Hollywood, FL 33312

Re: Lobbying Representation

Dear Mr. Strum:

Thank you for your continued confidence in GrayRobinson's representation of Memorial Healthcare System. Our representation will include providing Executive and Legislative branch lobbying services, including analysis and tracking of legislation filed. Our representation under this engagement is solely confined to lobbying services and does not include legal services which may be contracted for separately at your discretion.

The purpose of this letter is to confirm the monthly retainer amount and to otherwise clarify the general terms and conditions under which GrayRobinson will provide representation. Our monthly fee for this scope of work will be \$2,500 beginning upon execution of this Agreement, and will continue month to month thereafter unless terminated by either party with 30 days' notice.

In compliance with the Florida Legislature's Joint Legislative Auditing Committee guidelines on Executive and Legislative branch lobbying registrations and reporting of fees and costs, we have registered to represent you before the Executive branch as well as the Legislative branch, and will report 80% of our lobbying fees and reimbursements as Legislative branch lobbying fees and costs and 20% as Executive branch lobbying fees and costs. All payments for lobbying services are subject to public disclosure per Florida Statute.

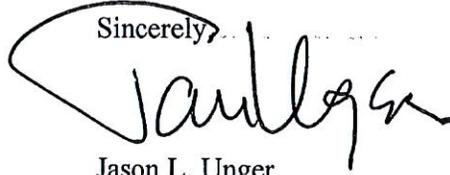
In addition to our fee, any out-of-pocket expenses incurred on your behalf including, but not limited to, lobbying registration fees will be billed to you as these charges are incurred. We will endeavor to keep such expenses to a minimum and we will contact you for prior approval before incurring any expenses in excess of \$100.00.

If this meets with your approval, please indicate by having a copy of this letter signed in the space provided below, and return it to our offices.

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We appreciate the confidence and trust you have placed in us. If you have any questions, please do not hesitate to contact me.

Sincerely,



Jason L. Unger

Accepted on this 6 day of February, 2017 by:



CEO

(title)